BY ORDER OF THE
SECRETARY OF THE AIR FORCE

AIR FORCE POLICY DIRECTIVE 10-9

23 FEBRUARY 1998

Operations

LEAD OPERATING COMMAND WEAPON
SYSTEMS MANAGEMENT

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The Air Force employs many diverse weapons and support systems in executing its global mission. Operating, maintaining, and modifying these systems to upgrade or extend economical service life greatly consumes the Air Force's budget. Ultimately, the Air Force must develop, purchase, and field new systems to replace systems economically obsolete or beyond economical repair. The Air Force assigns responsibility for overall management of each system to a "lead command" to ensure that all requirements associated with every system receive comprehensive and equitable consideration This lead command provides a primary input into the process of developing and maintaining a force structure with a balance of complementary capabilities, and it establishes a basis for rational allocation of scarce resources among competing requirements. The identity of the lead command is obvious when only one command has the system assigned to it. However, when active Air Force Major Commands (MAJCOM) "share" a system among themselves or with units of the Air Reserve Components (ARC), the Air Force clearly designates a lead command so that all using and supporting organizations know who is the overall advocate for that system over its life cycle.

SUMMARY OF REVISIONS

Interim Change (IC) 98-1 updates **Figure A2.1.** Lead MAJCOM or Agency Assignments of AFPD 10-9 as follows: AFMC removed as a User Command for HC-130's . ANG removed as a User Command for T-43A's. USAFE removed as a User Command for CT-43A's. AMC directed to be Lead Command for C-130's (GEN). AFSPC and AFMC removed as a User Commands for C-21's. AFSOC added as a User Command for UH-1's. USAFA's TG-10's removed from MDS listing. AFMC's C-23's removed from MDS listing. ANG directed to be Lead Command for C-38's. See **Attachment 3**, IC 98-1, for the complete IC. A | indicates revisions from the previous edition.

1. The Air Force will designate a lead command or agency when more than one Air Force MAJCOM or agency possesses the same type of weapon system. It designates all other MAJCOMs or agencies possessing that weapon system as "user" commands. If only one Air Force MAJCOM or agency possesses the weapon system, that MAJCOM or agency is the designated lead command.

2. Lead command for weapon systems operated by both active MAJCOMs and the ARC will prioritize requirements, resources, and schedules within a total force context. The Air Force normally will give priority to warfighting tasked forces which will enter the fight first, without command or component assignment being the predominant factor.

  2.1. If actions by the Office of the Secretary of Defense (OSD) or the Congress approve items to improve capability of weapons systems, the Air Force will make every effort to take advantage of the opportunity. All people involved must support the Air Force's effort to maintain fleet-wide configuration control and commonality for interoperability within total force operations.

3. The Air Force will work needs which the user perceives as adding value to a system without bias in the Planning, Programming, and Budgeting System. Once the Air Force validates, prioritizes, and makes decisions on requirements regarding Resource Allocations, all participants will adhere to its priorities. If circumstances change or new information is available concerning a system, the user should bring the new data to the lead command which has the obligation to revisit the priority.

4. This directive establishes the following authorities and responsibilities which are applicable to both primary weapon systems, and support and training systems. The lead command will:

  4.1. Advocate for the weapon system and respond to issues addressing weapon system status and use. Advocacy includes planning, programming, and budgeting for designated system-wide unique equipment, modifications, initial spares, replenishment spares, and follow-on test and evaluation.

  4.2. Provide appropriate operational and support agency representation in the requirements and modification process.

  4.3. Follow established directives when establishing and prioritizing modification requirements.

  4.4. Identify Minimum Essential Subsystem List (MESL) items. If necessary, user commands can supplement with their own specific requirements.

  4.5. Oversee weapon systems configuration following established MAJCOM and weapon system single manager procedures.

    4.5.1. The weapon system single manager is responsible for maintaining system engineering integrity; the lead command is responsible for fleet-wide interoperability and commonality. Therefore, both the lead command and the single manager must first approve any implementation of permanent modification for which there was no previously validated need.

  4.6. Establish standards, tasks, and formal training requirements for both operations and maintenance (for Air Force Special Operations Command, provisions of US Air Force or US Special Operations Command Memoranda of Agreement apply).

  4.7. Manage munitions issues (SEEK EAGLE).

  4.8. Establish minimum Readiness Spares Package standards (user commands can supplement with their own specific requirements, if necessary).

  4.9. Manage Contractor Logistics Support contracts (user commands will program and budget for their portion of the contract costs).

  4.10. Control disposition (ownership) and condition or storage status of excess weapon systems.

4.11. Identify weapon system funding requirements and in event of budget realignment, recommend funding sources when tasked by Headquarters United States Air Force.

4.12. Author MDS-specific AFIs, IAW AFPD 11-2, *Aircraft Rules and Procedures*, for each MDS they are designated lead command. HQ USAF/XO maintains approval authority for these AFIs and any subsequent changes or waiver requests.

5. User commands retain responsibility for accomplishing the above duties for command or mission unique equipment, modifications, and requirements.

5.1. User commands will comply with published AFIs for applicable weapon systems (reference AFPD 11-2). User commands may publish command supplements as needed to address mission unique requirements.

5.2. User command supplements, when required for unique mission considerations, may not be less restrictive than the published AFI.

6. The Air Force will continue to manage other fleet management items (Depot Level Repairable, Depot Purchased Equipment Maintenance, maintenance requirements document review, etc.) following existing and future command-to-command agreements.

7. Field operating agencies and others which are not able to perform full lead command duties may negotiate transfer of certain functions to MAJCOMs or agencies with more capability in those areas.

8. This policy directive provides overarching policy covering a wide range of activities impacted by the lead command concept. Cognizant agencies should develop implementation strategies and procedures tailored to their particular activity.

9. See **Attachment 1** for measures used to assess compliance with this policy.

10. See **Attachment 2** for lead command assignments.

F. WHITTEN PETERS
Acting Secretary of the Air Force

Attachment 1

MEASURING AND DISPLAYING COMPLIANCE WITH POLICY

A1.1. HQ USAF/XOFP will measure compliance with Air Force lead command policy by comparing the percentage of types of aircraft weapon systems shared by more than one MAJCOM or agency with those having a lead command assignment. The desired trend is an increasing percentage of weapon systems assigned to a lead command or agency. HQ USAF/XOFP will track this data and report it on a semian-nual basis, using the format in **Figure A1.1.**

Figure A1.1. Sample Metric of Aircraft Managed by a Lead MAJCOM.
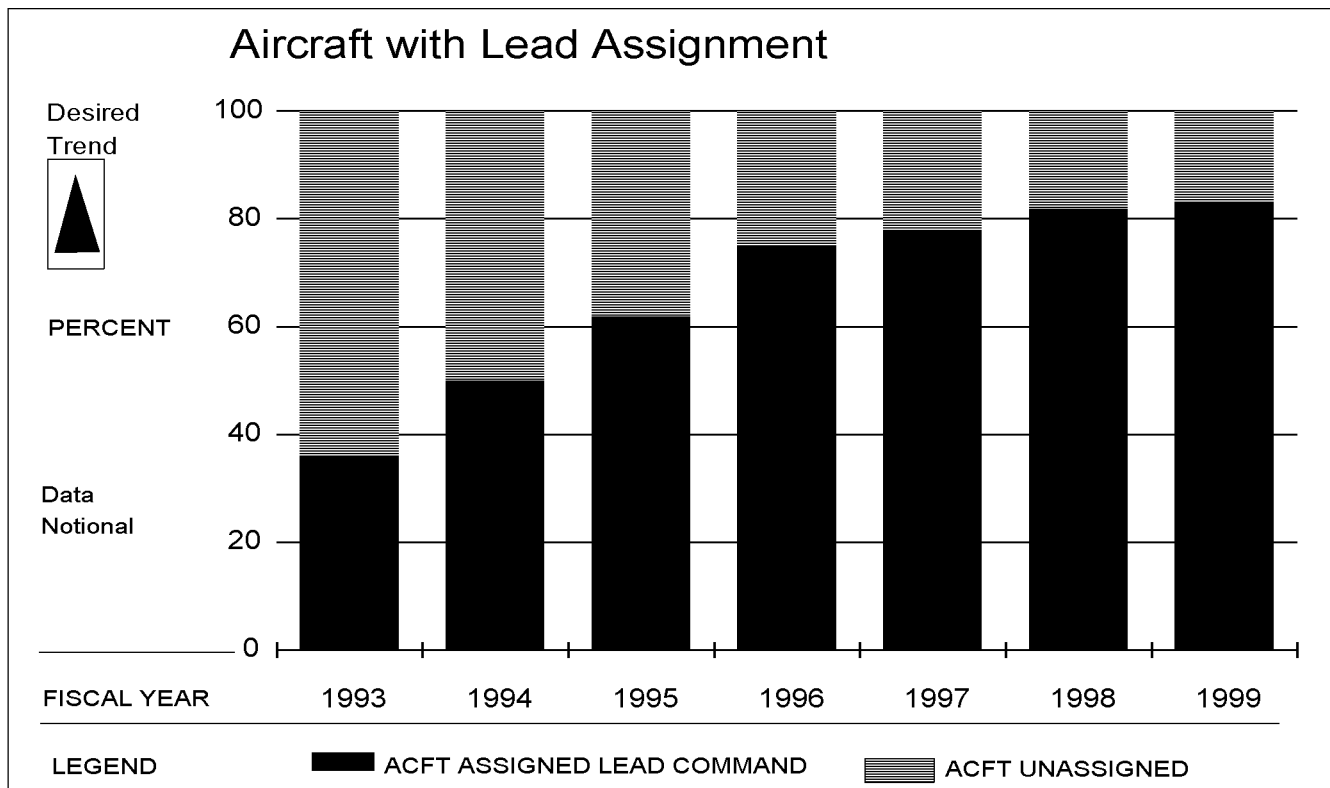
Attachment 2

LEAD MAJCOM OR AGENCY ASSIGNMENTS

A2.1. Figure A2.1. represents in graphic form the lead command for each MDS. The designated commands should begin exercising lead command duties and responsibilities effective immediately. HQ USAF/XOFP is responsible for updating lead command assignments as required by events.

Figure A2.1. Lead MAJCOM or Agency Assignments.

ACC LEAD COMMAND FOR FOLLLOWING MDS				
MDS	**User Commands**		**MDS**	**User Commands**
A-10	PACAF		**F-117**	AFMC
	USAFE			
	AFMC		**HC-130**	AFRES
	AFRES			ANG
	ANG			
			EC-130	ANG
OA-10	PACAF			
	USAFE		**HH-60**	PACAF
	AFRES			AETC
	ANG			AFRES
				ANG
B-1	AFMC			
	ANG		**EC-135**	AMC
				AFMC
B-52	AFMC			
	AFRES		**F-22**	ACC Only
			B-2	ACC Only
E-3	PACAF		**C-27**	ACC Only
			E-4	ACC Only
F-15	PACAF		**E-8**	ACC Only
	USAFE		**E-9**	ACC Only
	AETC		**EF-111**	ACC Only
	AFMC		**F-4**	ACC Only
	ANG		**RC-135**	ACC Only
			TC-135	ACC Only
F-16	PACAF		**OC-135**	ACC Only
	USAFE		**U-2**	ACC Only

	AETC			
	AFMC			
	ANG			
	AFRES			

AFRES LEAD COMMAND FOR FOLLOWING MDS				
MDS	**User Commands**		**MDS**	**User Commands**
WC-130	AFRES Only			

AETC LEAD COMMAND FOR FOLLOWING MDS				
MDS	**User Commands**		**MDS**	**User Commands**
T/AT-38	ACC		**C-12**	AFMC
	AFMC			PACAF
T/CT-43	ACC		**T-37**	AETC Only
			T-1	AETC Only
			T-3	AETC Only
			T-6A (JPATS)	AETC Only

AMC LEAD COMMAND FOR FOLLOWING MDS				
MDS	**User Commands**			**User Commands**
C-17	AETC		**C-21**	ACC
	AFMC			AETC
				PACAF
C-141	AETC			USAFE
	AFRES			ANG
	ANG			
C-5	AETC			
	AFRES		**C/KC-135**	USAFE
	ANG		**(GEN)**	PACAF
				ACC
C-9	PACAF			ANG
	USAFE			AFRES
				AETC

C-20	USAFE			AFMC
C-130	AETC		**VC-25**	AMC Only
(GEN)	USAFE		**C-137**	AMC Only
	AFRES			
	ANG		**C-32**	AMC Only
	PACAF		**C-37**	AMC only
			KC-10	AMC Only

AFSOC LEAD COMMAND FOR FOLLOWING MDS				
MDS	**User Commands**		**MDS**	**User Commands**
MH-60	AFMC		**MH/TH-53**	AETC
MC-130	AETC		**EC-137**	AFSOC Only
	AFRES		**AC-130**	AFSOC Only

AFSPC LEAD COMMAND FOR FOLLOWING MDS				
MDS	**User Commands**			
H-1	AFMC			
	AMC			
	AETC			
	AFSOC			
	PACAF			

USAFA LEAD COMMAND FOR FOLLOWING MDS				
MDS	**User Commands**		**MDS**	**User Commands**
TG-3,4,7,9,11	USAFA Only		**UV-18**	USAFA Only
T-41	USAFA Only			

AFMC LEAD COMMAND FOR FOLLOWING MDS				
MDS	**User Commands**		**MDS**	**User Commands**
NC-141	AFMC Only		**EC-18**	AFMC Only
NC-130	AFMC Only		**NKC-135**	AFMC Only
			T/NT-39	AFMC Only

ANG LEAD COMMAND FOR FOLLOWING				
MDS	**User Commands**		**MDS**	**User Commands**
C-22	ANG Only		**LC-130**	ANG Only

C-26	ANG Only		C-38	ANG Only

Attachment 3

**IC 98-1 TO AFPD 10-9, LEAD OPERATING COMMAND WEAPON SYSTEMS
MANAGEMENT, 31 JANUARY 1997**

SUMMARY OF REVISIONS

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follows: AFMC removed as a User Command for HC-130's. ANG removed as a User Command for
T-43A's. USAFE removed as a User Command for CT-43A's. AMC directed to be Lead Command for
C-130's (GEN), C-32's and C-37's. AETC added as a User Command for C-130's (GEN). AFSPC and
AFMC removed as a User Commands for C-21's. AFSOC added as a User Command for UH-1's.
USAFA's TG-10's removed from MDS listing. AFMC's C-23's removed from MDS listing. ANG
directed to be Lead Command for C-38's.

Approval authority is: F. WHITTEN PETERS, Acting Secretary of the Air Force

Certified by: HQ USAF/XO (Lt Gen Patrick K. Gamble)

OPR:: HQ USAF/XORPI (Lt Col Gene Bowman)

LEAD MAJCOM OR AGENCY ASSIGNMENTS

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	USAFE			
	AFMC		HC-130	AFRES
	AFRES			ANG
	ANG			
			EC-130	ANG
OA-10	PACAF			
	USAFE		HH-60	PACAF
	AFRES			AETC

MDS	User Commands		MDS	User Commands
	ANG			AFRES
				ANG
B-1	AFMC			
	ANG		EC-135	AMC
				AFMC
B-52	AFMC			
	AFRES		F-22	ACC Only
			B-2	ACC Only
E-3	PACAF		C-27	ACC Only
			E-4	ACC Only
F-15	PACAF		E-8	ACC Only
	USAFE		E-9	ACC Only
	AETC		EF-111	ACC Only
	AFMC		F-4	ACC Only
	ANG		RC-135	ACC Only
			TC-135	ACC Only
F-16	PACAF		OC-135	ACC Only
	USAFE		U-2	ACC Only
	AETC			
	AFMC			
	ANG			
	AFRES			
AFRES LEAD COMMAND FOR FOLLOWING MDS				
MDS	User Commands		MDS	User Commands
WC-130	AFRES Only			
AETC LEAD COMMAND FOR FOLLOWING MDS				
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				PACAF
C-141	AETC			USAFE
	AFRES			ANG
	ANG			
C-5	AETC			
	AFRES		C/KC-135	USAFE
	ANG		(GEN)	PACAF
				ACC
C-9	PACAF			ANG
	USAFE			AFRES
				AETC
C-20	USAFE			AFMC
C-130	AETC		VC-25	AMC Only
(GEN)	USAFE		C-137	AMC Only
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MC-130	AETC		EC-137	AFSOC Only
	AFRES		AC-130	AFSOC Only
AFSPC LEAD COMMAND FOR FOLLOWING MDS				
MDS	User Commands			
H-1	AFMC			

	AMC			
	AETC			
	AFSOC			
	PACAF			
USAFA LEAD COMMAND FOR FOLLOWING MDS				
MDS	User Commands		MDS	User Commands
TG-3,4,7,9,11	USAFA Only		UV-18	USAFA Only
T-41	USAFA Only			
AFMC LEAD COMMAND FOR FOLLOWING MDS				
MDS	User Commands		MDS	User Commands
NC-141	AFMC Only		EC-18	AFMC Only
NC-130	AFMC Only		NKC-135	AFMC Only
			T/NT-39	AFMC Only
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MDS	User Commands		MDS	User Commands
C-22	ANG Only		LC-130	ANG Only
C-26	ANG Only		C-38	ANG Only